ATTACHMENT F

Hospital Medicine Updates

Kendall Rogers

Division of Hospital Medicine Mission Statement

- The University of New Mexico Health Sciences Center Hospital Medicine Program will lead the field of inpatient medicine by
 - providing the highest quality of care to hospitalized patients
 - achieving excellence in inpatient education to students, residents, colleagues, patients, and all members of our health care team
 - promoting the advancement of inpatient medical care through education and clinical research
 - attaining a cohesive and sustainable practice model
 - and innovating in the areas of quality improvement, hospital systems, patient safety, palliative care, and resident education that will ultimately improve the care of all hospitalized patients



Houriya Ayoubieh



Lida Fatemi



Shadi Mayasy





Patrick Rendon



Peggy Beeley

Jacob Imber

Leonard Noronha

Kendall Rogers

Eileen Barrett

Sergio Huerta

Justin Miller

Justin Roesch



Perryman Collins



Jennifer Jernigan



Rush Pierce









Dana Davis



Mary Lacy



Charles Pizanis



Anthony Worsham







Taylor Goot

Husayn Bin Bilal

Radha Denmark

Jens Langsjoen



Deepti Rao



Krystle Apodaca







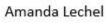


Barbara Aronson

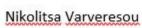
















Our Division

- 47 Faculty Members across 3 sites, 2 UNM Chief Residents
 - 9 Associate Professors, 6 Professors
- 17 NP/PAs, 1 Medical Assistant
- 1 Unit Administrator, 2 Admin Assistants, 2 work-study students

Hospital Medicine

- "We are happy" (Engagement survey, retention, ACE Committee)
- "We are productive" (productivity data, quality activities)
- "We are great teachers" (educational leadership roles, teaching awards, feedback training, peer observation)
- "We are local and national leaders" (local/national leadership, Studer)
- "We are innovators" (HMM Training track, APP Fellowship, AMA Discharge, CR curriculum, High Value Care curriculum, QI student elective)
- "We are scholars" (scholarship data)
- "We are team players" (OPAT, renal tx, FP, backup,).

SHM Engagement Survey

Executive Summary

In response to a national focus on clinician worklife, the Society of Hospital Medicine (SHM) Hospitalist Engagement Benchmarking Program was developed by the SHM Practice Management Committee starting in 2013. Building on collective experience and knowledge gained from the 2009-2010 Hospitalist Physician Worklife Survey, the Committee developed and validated a brief and reliable survey for measuring hospitalist job engagement. The Program is designed to provide feedback to HMG leaders about their hospitalists' perception of their healthcare environment as a place to work, develop careers, and provide patient care. The cloud-based survey system that hosts SHM Engagement conforms to the highest level of data security and is maintained by Medical Research Analytics and Informatics Alliance (MRAIA).

The performance of your HMG (UNM) in 2015 was outstanding. Among 33 hospitalists in your HMG, the response rate was 88%.

Your HMG was among the highest scoring groups in the following domain(s):, Organizational Climate, Organizational Climate, Relationship with Leader, Autonomy, Organizational Fairness. Your HMG tracked the benchmark in the following domain(s):, Affective Motivation.

As much or greater proportion of your HMG compared to your peers supported your hospital leadership's articulated strategy. As much or greater proportion of your HMG compared to your peers indicated that hospitalists are allocated appropriate resources. The clinical information system appeared to be a particular source of frustration among your hospitalists. A greater proportion of your HMG compared to your peers felt that your program may be understaffed.

Burnout risk among your hospitalists were lower than your peers.

Organizational Climate Items

	Somewhat agree or Agree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels
	96	(1), 29/33	Your HMG
There is a sense of shared values among the members of my Hospital Medicine Group.	89	(18), 222/397	University/medical school HMGs
	82	(168), 1384/2866	All HMGs
	100	(1), 29/33	Your HMG
Within my Hospital Medicine Group, there is an open willingness to discuss key issues.	86	(18), 222/397	University/medical school HMGs
	83	(168), 1384/2866	All HMGs

Care Quality Items

	Somewhat agree or Agree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels
	100	(1), 29/33	Your HMG
I feel empowered to impact the quality of care provided to my patients.	85	(18), 222/397	University/medical school HMGs
	86	(168), 1383/2866	All HMGs
	100	(1), 29/33	Your HMG
My Hospital Medicine Group has a commitment to improving quality outcomes for our patients.	94	(18), 222/397	University/medical school HMGs
	89	(168), 1383/2866	All HMGs

Care Quality is an important domain that indicates your hospitalists' perception that their work environment is conducive to delivering the highest quality care. Removing structural and process barriers to good care is essential to improving this domain.

Relationship with Leader Items

	Somewhat agree or Agree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels	
	100	(1), 29/396	Your HMG	
My Hospital Medicine Group leader is	86	(18), 209/379	University/medical school HMGs	
supportive of me as an individual.	84	(168), 1267/2698	All HMGs	
	100	(1), 29/396	Your HMG	
I respect my Hospital Medicine Group leader as someone who is effective in his/her job.	82	(18), 209/379	University/medical school HMGs	
· · · · · · · · · · · · · · · · · · ·	84	(168), 1267/2698	All HMGs	

The Relationship with Leader domain gets a little personal but speaks to the perception among your hospitalists of your effectiveness as their representative and advocate. Improving this dimension requires honest self-reflection. Note that the corresponding leader of this HMG was not asked to respond to these items.

Autonomy Items

	Somewhat agree or Agree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels		
As an individual these systems my even the	100	(1), 29/33	Your HMG		
As an individual, I have autonomy over the manner in which I do my work.	88	(18), 222/397	University/medical school HMGs		
	86	86 (168), 1374/2866			
As a Hospital Medicine Group, the clinicians	89	(1), 29/33	Your HMG		
have control over the management and	62	(18), 222/397	University/medical school HMGs		
infrastructure of our work.	66	(168), 1374/2866	All HMGs		
Within our Hospital Medicine Group, the	93	(1), 29/33	Your HMG		
clinicians have control over the scope of their	69	(18), 222/397	University/medical school HMGs		
clinical responsibilities.	73	(168), 1374/2866	All HMGs		

Autonomy means control that can buffer the effects of job stress. Improving autonomy requires organizational trust in hospitalists, coherence of clinician-directed feedback measures, and control over the quality of work, if not the quantity.

Affective Motivation Items

	Somewhat agree or Agree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels
	100	(1), 29/33	Your HMG
I believe my work makes a difference to my patients.	99	(18), 222/397	University/medical school HMGs
	96	(168), 1372/2866	All HMGs
	96	(1), 29/33	Your HMG
I believe my work makes a difference to my Hospital Medicine Group.	97	(18), 222/397	University/medical school HMGs
	93	(168), 1372/2866	All HMGs
	97	(1), 29/33	Your HMG
I am excited by my work.	88	(18), 222/397	University/medical school HMGs
	83	(168), 1372/2866	All HMGs
	89	(1), 29/33	Your HMG
Each day I look forward to doing my job.	80	(18), 222/397	University/medical school HMGs
	79	(168), 1372/2866	All HMGs

Affective Motivation is a measure of hospitalists' enthusiasm for their work. This gauges their personality type and effects on it by the work environment. Designing work that helps individuals achieve career goals can bolster motivation.

	Disagree or Somewhat disagree (%)	Responding HMGs (n), Responding Hospitalists (n/N)	Levels	
The hospital's clinical information system (e.g.,	3	(1), 29/33	Your HMG	
electronic health record) is a source of	41	(18), 222/397	University/medical school HMGs	
frustration to me and my colleagues.	32	(168), 1367/2866	All HMGs	
There are not enough hospitalists (physicians,	17	(1), 29/33	Your HMG	
NPs, PAs) to adequately cover the clinical	29	(18), 222/397	University/medical school HMGs	
workload.	30	(168), 1367/2866	All HMGs	
My patients do not have adequate access to	13	(1), 29/33	Your HMG	
needed clinical services (specialty care, nursing, social services, case management,	44	(18), 222/397	University/medical school HMGs	
etc.).	55	(168), 1367/2866	All HMGs	

The relationship between a hospitalist and hospital is established through shared goals and resources. Information technology and human resources are critical to supporting the work of hospitalists. The final item gauges hospitalists' perception about resources available to their patients from your organization.

Burnout Risk

	F		Responding HMGs (n),	
Clinicians at risk of burnout (%)		icians at risk of burnout (%)		Levels
			Hospitalists (n/N)	
	13		(1), 29/33	Your HMG
20		(18), 222/397	University/medical school HMGs	
	23		(168), 1367/2866	All HMGs

Burnout is prevalent among hospitalists and is associated with decreased productivity, increased errors, and increased turnover. Burnout is usually associated with high workload and low levels of control.

We are local and national leaders

Division Structure

- History
 - Section formed in December 2006
 - Division formed in 2012
- 3 Sections within Division
 - UNM Section Chief: Dana Davis
 - VA Section Chief: Holly Fleming
 - SRMC Section Chief: Becky Bair
- Division Executive Committee
- Quality Council
- Directorships

Directorships



VIEW

A Hospital Medicine Director Roles

last edited by 💧 Kendall Rogers 0 minutes ago

Current Quality Director Roles

Director of High-Value Care - Mary Lacy Director of Admissions and Interservice Relations - Charlie Pizanis Director of Research and Scholarly Activity - Rush Pierce Division Director for informatics, IT quality, education, and usability Seth Scott Director of Procedural Competence and Training - Jake Imber Director of Systems Development and Process Improvement Eileen Barrett Director of Quality and Safety Education Sergio Huerta Director of Patient Flow and Throughput Shadi Mayasy

Current Education Director Roles

Director of Consult Medicine Rotation - Charlie Director of Hospital Medicine Simulation Education - Jake/Tony

Proposed Director Roles

Quality Director for Anti-Thrombosis Stewardship

Template for Director Roles

Director Role Template

Director of Research and Scholarly Activity

last edited by 🌡 Rush Pierce 1 year, 6 months ago ᄝ

Current Faculty in this Role:

J Rush Pierce Jr, MD, MPH

Title:

Director of Research and Scholarly Activity

Goals:

Assists Section and Division Chiefs in promoting research and scholarly activity in the Division of Hospital Medicine by:

- 1. Developing and promoting research and scholarly activity by members of the Division.
- 2. Assisting faculty, resident, and student develop, perform, and publish case reports, quality improvement projects, educational research, clinical trials involving hospitalized patients, and other research projects; and
- 3. Promoting research efforts and scholarly activity by the Division to the broader community.

Principal Duties and Responsibilities:

1. Meet at least yearly with each member of the UNMH Section and to ascertain research and scholarly activity interests, current activity, and progress toward promotion.

- 2. Provide quarterly reports to the Division regarding research and scholarly activity of Division members.
- 3. Assist faculty members in the Division with development of research and scholarly activities, IRB applications, obtaining assistance with data analysis, manuscript preparation and submission, and promotion process.
- 4. Organize and facilitate monthly meetings for presentation of scholarly activity to members of the Division.
- 5. Link interested residents and students with Division faculty members doing research.
- 6. Encourage residents and students to write case reports and quality improvement/research manuscripts with Division faculty members.
- 7. Assist Division faculty members, residents, and students with abstract and poster preparation.
- 8. Serve as Division liaison for research and scholarly activity to other Divisions, Departments and external agencies.

9. Maintain and regularly update the Division wiki with regard to research and scholarly activities of the Division, and provide tools and announcements related to research and scholarly activity at UNM and elsewhere 10. Make Division faculty members aware of external funding opportunities.

Date Last Updated:

14 Jul 2015

Selected Leadership Roles

- UNM Hospital
 - Executive Director of Inpatient Services
 - 4 West Medical Director
 - 5 West Medical Director
 - Anticoagulation Clinic Medical Director
- UNM SOM
 - IM Residency Program Director
 - Associate Program Director
 - Clinical Reasoning Block Chairs
 - Director of Undergraduate Education

- Outside UNM
 - ACP Board of Governers/Now Regent
 - SHM Public Policy Committee
 - SHM Quality Safety Committee
 - SHM Education Committee

We are productive

	Work	UHC		Varian		Perce		UHC			
	RVUs @	Mean	f	rom M	ean	UH	C	Perce	ntile	the U	лнс
	1.0 cFTE					Mea	in			75	%
UNM HOSPITALISTS	2,359	1,95	56	10,	454	1	21%	2	,365	•	100%
Davis, Dana Davis, Keith FY2016	Work	UHC		Varia	nce	Perce	nt of	UHC	75th	Perce	nt of
Davis, Keith Fatemi, Lida											
Goot, Taylor	RVUs @	Mean		from M	rean	UH		Perce	nuie	UHC	/ 5%
Huerta, Serg	1.0 cFTE					Mea	an				
Imber, Jaco	A 770		0.2	- 22	200		220/		602		0.00/
Jackson, Ja	4,770) 3,8	82	22,2	200	1	23%	4	,693		.02%
Jernigan, Jenniter	\$135,508	\$49,908	1,015		2,537	-	529	126%	0.40		
Lacy, Mary	\$201,547	\$79,182	1,532	2,016	2,189	2,008	181	109%	0.70	2,428	
SRMC Hospitalists		\$885,619	\$292	2,938	6,707	5,174	9	20 1,	573	-6,529	58%
Pierce, Jr., John	\$142,403	\$45,752	1,071	1,620	2,380	2,008	372	119%	0.45	2,428	I_
Pizanis, Charles	\$201,408	\$76,131	1,540	1,402	2,566	5 2,008	558	128%	0.60	2,428	
Rao, Deepti	\$77,884	\$24,047	594	1,108	1,981	1 2,008	-27	99%	0.30	2,428	
Rendon, Patrick	\$143,026	\$59,282	1,091	1,288	3,117	2,008	1,109	155%	0.35	2,428	
Roesch, Justin	\$120,701	\$45,369	920		1,840		-168	92%	0.50		
Rogers, Kendall	\$141,373	\$47,470	1,079		3,082		1,074		0.35		
Scott, Seth	\$193,577	\$74,470	1,482		2,118		110		0.70	,	
Worsham, Anthony	\$181,294	\$62,346	1,382		2,764	-	756		0.50		
Wortham, Joy	\$86,856	\$49,338	662	1,872	1,763	669	1,094	263%	0.16	809	

[2016][Custom Subset 1][Inpatient Hospital Care]MEASURES

UNM			INITIAL CARE				SUBSEQUE	NT VISITS			DISCHARGI	Ē
		99221	99222	99223	Initial Hospital Care	99231	99232	99233	Subsequent Hospital Care	99238	99239	Hospital Discharge
	FPSC Mean	6.54%	27.68%	65.79%		4.81%	54.80%	40.39%		46.60%	53.40%	
	UNMH MEAN	6.74%	24.22%	69.04%		0.17%	28.06%	71.77%		62.82%	37.18%	
	UNMH RANGE	3-13%	16-31%	62-79%		0-1%	22-34%	65-77%		11-99%	1-89%	
			·									
AYOUBIEH M.D, HOURIYA	Total Encounters	15	61	187	263	0	346	1,172	1,518	155	151	306
	Encounter Distribution	5.70%	23.19%	71.10%	100.00%	0.00%	22.79%	77.21%	100.00%	50.65%	49.35%	100.00%
BARRETT MD, EILEEN DANIE	El Total Encounters	10	53	137	200	1	300	691	992	62	172	234
	Encounter Distribution	5.00%	26.50%	68.50%	100.00%	0.10%	30.24%	69.66%	100.00%	26.50%	73.50%	100.00%
BEELEY, PEGGY A	Total Encounters	9	43	113	165	2	190	494	686	150	59	209
	Encounter Distribution	5.45%	26.06%	<i>68.48%</i>	100.00%	0.29%	27.70%	72.01%	100.00%	71.77%	28.23%	100.00%
COLLINS MD, NATHANIEL P	Total Encounters	4	20	63	87	1	94	298	393	75	37	112
	Encounter Distribution	4.60%	22.99%	72.41%	100.00%	0.25%	23.92%	75.83%	100.00%	66.96%	33.04%	100.00%
DAVIS, DANA	Total Encounters	15	28	106	149	2	335	671	1,008	187	11	198
	Encounter Distribution	10.07%	18.79%	71.14%	100.00%	0.20%	33.23%	66.57%	100.00%	94.44%	5.56%	100.00%
DAVIS, KEITH	Total Encounters	15	28	106	149	0	59	186	245	70	1	198
	Encounter Distribution	10.07%	18.79%	71.14%	100.00%	0.00%	24.08%	75.92%	100.00%	98.59%	1.41%	100.00%
FATEMI D.O., LIDA	Total Encounters	11	38	96	145	7	254	551	812	150	3	153
	Encounter Distribution	7.59%	26.21%	66.21%	100.00%	0.86%	31.28%	67.86%	100.00%	98.04%	1.96%	100.00%
GOOT M.D., TAYLOR	Total Encounters	12	64	169	245	0	360	902	1,262	97	161	258
	Encounter Distribution	4.90%	26.12%	68.98%	100.00%	0.00%	28.53%	71.47%	100.00%	37.60%	62.40%	100.00%
HUERTA II MD,SERGIO A	Total Encounters	27	67	170	264	0	339	1,080	1,419	71	244	315
	Encounter Distribution	10.23%	25.38%	64.39%	100.00%	0.00%	23.89%	76.11%	100.00%	22.54%	77.46%	100.00%
IMBER MD, JACOB G	Total Encounters	15	55	161	231	0	346	773	1,119	193	114	307
	Encounter Distribution	6.49%	23.81%	69.70%	100.00%	0.00%	30.92%	69.08%	100.00%	62.87%	37.13%	100.00%
JERNIGAN, JENNIFER R	Total Encounters	5	17	55	77	0	118	403	521	75	26	101
	Encounter Distribution	6.49%	22.08%	71.43%	100.00%	0.00%	22.65%	77.35%	100.00%	74.26%	25.74%	100.00%
LACY MD, MARY E	Total Encounters	7	43	128	178	0	286	714	1,000	185	49	234
	Encounter Distribution	3.93%	24.16%	71.91%	100.00%	0.00%	28.60%	71.40%	100.00%	79.06%	20.94%	100.00%
LANGSJOEN MD, JENS O	Total Encounters	10	18	58	86	1	114	390	505	20	107	127
	Encounter Distribution	11.63%	20.93%	67.44%	100.00%	0.20%	22.57%	77.23%	100.00%	15.75%	84.25%	100.00%
MAYASY MD, SHADI	Total Encounters	17	40	140	197	1	349	939	1,289	32	251	283
	Encounter Distribution	8.63%	20.30%	71.07%	100.00%	0.08%	27.08%	72.85%	100.00%	11.31%	88.69%	100.00%
MILLER M.D., JUSTIN TATE	Total Encounters	2	23	42	67	0	155	299	454	89	1	90
	Encounter Distribution	2.99%	34.33%	62.69%	100.00%	0.00%	34.14%	65.86%	100.00%	98.89%	1.11%	100.00%

Meetings/Retreats

- 2 Retreats per year
 - Fall Retreat: 2 nights, strategic planning/priorities
 - Spring Retreat: 1 night, recognition and updates
- Group Meetings every Tuesday, Wednesday, and Fridays
 - Tuesdays: Business Meeting, Mortality Review, Research/Quality, Workgroup
 - Wednesdays: Best Practices, Journal Club
 - Fridays: Education, Ward Council, M&M
 - Executive Committee and Admin meetings once a month
- Monthly Practice Report

Best Practices

- Weekly conference since 2006
- Goal of standardization of practices and dissemination of best practices
- Recorded, telecasted, posted online, and summaries sent out
- Not just educational, should result in change



VIEW EDIT

☆ University of New Mexico Hospitalist Wiki

last edited by 🍐 hrpost@salud.unm.edu 5 days, 21 hours ago

🕑 Page history

Clinical Services	Calendars/Schedules/Meetings
<u>Ward System Details</u>	Click for a larger meeting calendar
<u>Wards Handbook</u>	Wednesday, January 18 💌
ED Triage/Admission	Wednesday, January 18
 Service Agreements/ Admission Guidelines 	12:00pm Best Practice
◦ 🔑 <u>H&P Form</u>	
<u>Triage Sheets</u>	Thursday, January 19
🔹 Family Medicine 🔑 <u>Adult Admitting Criteria</u> 🔑 <u>Transfer Criteria</u>	12:30pm Grand Rounds
• Bouncebacks	Friday, January 20
<u>Transfer Guidelines</u>	12:00pm Ward Council
<u>Gold Guidelines Backup Policy</u>	Tuesdav. Januarv 24
 Silver/Consults Guidelines: <u>R1 R2/R3</u> 	+ Google Calendar
Other: IM Resident Wiki MICU VA Info	
<u>Useful Clinical tools/protocols</u>	Ward Assignments: January-June 2017 (last updated 1/12/2017) (log in to access)
 Pilot transfer forms for pts going to Princeton Place (form, survey) 	Team Color Calendars: Jan Feb Mar
 HM Provider Billing Sheet Template- Revised 12.6.16.xlsx 	<u>4ACC Conference Room Schedule</u>
Education	News
<u>Resident Inpatient Modules</u>	Congratulations to Dr. Rush Pierce for winning the Gold-Headed Cane Award, "a symbol of excellence,
<u>Best Practices</u>	signifying in its award those qualities of head, heart and hands that exemplify the best of the medical
Journal Club	profession in clinical practice, academics, ethics, professionalism, community service and/or advocacy."
<u>Brief Practices</u>	
<u>Grand Rounds</u>	
<u>BATCAVE</u>	
<u>Medical Economics Elective</u>	
Hospitalist Training Track	
<u>Teaching Opportunities</u>	
Research & Scholarship	Quality & Safety
Research Guide	Hospital Medicine Quality Director Roles
Publications	Patient Safety Intelligence (aka PSNs)
LoboVault (Repository of scholarly products)	Harm Elimination/SPHEE
Abstract Deadlines	IHI (Institute for Healthcare Improvement)
 QI and Educational Activities by UNM Hospitalists (updated 02/01/16) 	Hospital Compare
Research Club	Order Sets/Powerplans/EMR templates and changes
	Leapfrog - Compare Hospitals
Intranat	
Intranet	Quick Links
<u>Division Resources</u>	UNMH Intranet

Hospital Medicine Wiki

- Our peripheral brain and goal to be single truth
- Editable by anyone in group
- Portions viewable by anyone, restricted areas for others
- Has 900 different web pages and always growing

Recruitment/Hiring/Onboarding/Retaining

- Recruitment
 - Residents, HTT
 - Word of Mouth
- Hiring
 - 83 LOOs in 9 years
- Onboarding
 - Higher clinical FTE 1st year, apply for additional time
 - Formal orientation
 - 3 Mentor Model
- Retention
 - ACE Committee

Annual Review Process

- Annual Review Packet
- FSA with Guidance
- In Person Meetings
- Grading Rubric

Individual Annual Review Process

Before Annual Review

- Faculty should receive all materials needed to complete FSA by January 1st
- Schedule each faculty 90 minute review with Division/Section Chief during Jan/Feb
- Complete FSA with guidance and send to Section Chief before annual review appointment appointment may be rescheduled if not completed beforehand

• Data Packet to be provided to Faculty by January 1st

- UNM and SRMC Sections
- FIBCI
- RVU Database (Faculty Productivity Reports)
- Summary Template
- E&M Coding and Crimson Summary Data
- OPPE: Professionalism Evals
- OPPE: Clinical Encounters
- FAD Report
- Evaluations: Resident
- Evaluations: Med Student
- Evaluations: Phase I Tutorial
- MEDS

EDUCATION ANNUAL SELF EVALUATION

EDUCATION Instructions:

- 1) In the space provided below discuss your success in achieving your CY2016 goals
- 2) Discuss any other relevant achievements
- State your goals for CY2017 in the form of specific, measurable, aligned, realistic, and timed, i.e., SMART objectives for the coming calendar year

CY2016 Education Goals and Other Relevant Achievements:

EDUCATION ANNUAL SELF EVALUATION

EDUCATION Instructions:

- 1) In the space provided below discuss your success in achieving your CY2015 goals
- 2) Discuss any other relevant achievements
- State your goals for CY2016 in the form of specific, measurable, aligned, realistic, and timed, i.e., SMART objectives for the coming calendar year

CY2016 Education Goals:

Copy goals from previous year FSA here and comment on success

CY2016 Other Relevant Achievements

DELETE ANY SECTIONS YOU DO NOT HAVE INFORMATION FOR

Personal Education Activities

What education have you done this year (CME, TED Workshops, and Conferences?)

Teaching Activities

Medical Students (tutorials, lectures, activities on wards) Residents (teaching onwards, lectures, BATCAVE) Peers (best practices, etc.) Staff (Nursing, other staff) National or Regional Activities (talks, grand rounds)

Education Curriculum Development or Innovations

New or changes in programs (started board review course, procedure training, etc.)

Learner Mentoring (any students/residents mentored - projects done)

Education Evaluations

Medical Student Evals Wards Tutorials Resident Evals

List best and worst categories of evaluations you have received (which specific questions) List scores in comparison to peers on education evaluations List best and worst specific comments, respond to them

FAD Data, hours worked in what areas

Awards or other feedback

Other education activities

Education Self Assigned Score with justification: Q_C S M U

Based on the Hospital Medicine Scoring Rubric, I believe I have achieved the score of _____ for Education due to

CY2017 Education Goals:

Please list 3-5 specific goals for the coming year in SMART Format

What goals do you have for the coming year? What education activities will you continue or start?

Rvsd0 Medical Student, Resident and Peer education (Best practices) What education do you plan to take yourself in the coming year? How will you measure success of education activities you are involved in?

CY2017 Education Goals:

Meeting with Faculty Agenda:

- 90 minute meetings with each faculty member
- Meet and greet, how are things going?
- Will review FSA previous goals, accomplishments
- Develop goals for each section
- In each section we will offer suggested edits to the FSA and develop goals
- Current FTE breakdown and proposals for change
- Review any negative reports and feedback on performance
- Rounding (what do you enjoy most, what do you find most frustrating)

After Annual Review

- Faculty member should complete FAD and resend revision back to Division/Section Chief within 2 weeks
- Section Chiefs will complete Summary on each faculty member
- Each section chief will present each faculty member to Division Chief
- Division Chief will present all faculty to IM Department Chair

Scoring Rubric

CLINICAL

O No deficiencies in productivity notes, has evidence of personal or group improvement or excellence in clinical care, active in quality work with good results (impact or number of patients impacted), number of quality projects involved in

C No deficiencies in productivity notes and (evidence of excellence in individual performance, no quality time) OR has quality time meeting expectations for activity in quality without demonstrable results yet

S Meets the average or below, good individual performance, meeting expectations for quality or no quality time

M Concerns with clinical care, issues or discrepancies with coding/billing, not fulfilling requirements for quality time, on an active remediation plan regarding clinical

U Recognized clinical issues that have not been responsive to a remediation process Will also consider: taking additional shifts to help, outstanding results in particular clinical area

Professionalism

O Excellent personal professionalism and promoting professionalism in others: Commonly listed as a role model, many comments about professionalism, evals outstanding in these areas, promoting professionalism among colleagues

C Excellent personal professionalism, No complaints, OPPE completed, only positive comments on professionalism from resident evals

S Met the expectations, completed OPPE, may have had a complaint but was resolved, resident evals not consistently glowing on professionalism, faculty acknowledged and has plan for improvement

M Multiple reports on professionalism, currently under a remediation plan, or professionalism reports that are recurrent or not addressed

U Flagrant professionalism issues, lack of improvement to a remediation plan

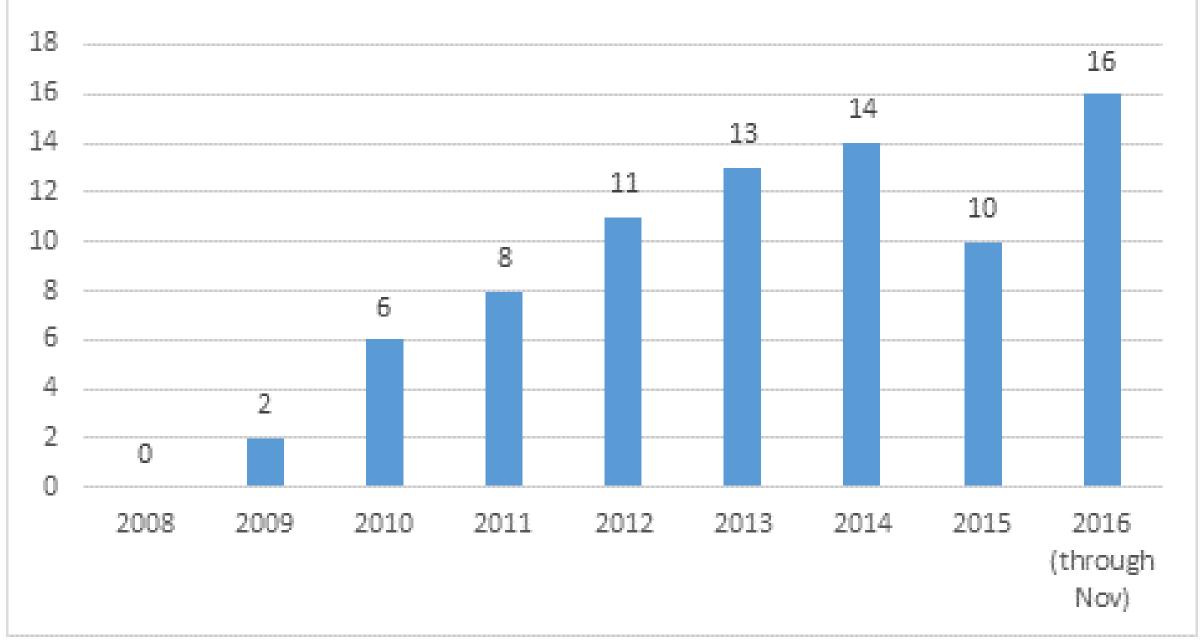
Incentive Plan

- Annual reviews used to be eligible for incentive
- Incentive currently based on citizenship measures
 - Meeting attendance
 - Coding/Billing Sheet submission
 - Documentation/Coding requests
 - Monthly Practice Report
 - Discharge Summary
 - OPPE Completion

Highlighted Education Activities

- Clinical Reasoning for Phase 1 Medical Students
- High Value Care Curriculum
- Quality Improvement Practicum
- Hospitalist Training Track
- UNM Quality Improvement and Patient Safety Week
- Medical Economics Elective
- APP Hospital Medicine Fellowship

Published manuscripts



Highlighted Quality Activities

- Glycemic Control
- Mortality Review
- Sepsis
- Clinical Decision Support Advances
- Documentation/Coding/Billing
- VA Irregular Discharge

Awards

- Gold Headed Cane Award
- Residents Teaching Attending of the year 7 years in a row
- Medical Student Khatali Award 4 years in a row
- 2016 New Mexico Chapter of SHM Hospitalist and APP of the Year
- SOM Phase II Teaching category

We are Team Players

- we helped out with OPAT, inpt Hem/Onc, Fam Med overflow, high census, OCD
- Educational Awards Patrick (Khatali Award 4 years in a row, really remarkable), Resident Award – 6 yrs in a row,

Opportunities

- Growth (Supported Growth)
- Research!
 - Jens Langsjoen in Masters program
- Mentorship
- Quality Collaborations

Questions